

**ASSEMBLY OF FIRST NATIONS**  
**FIRST NATIONS LABOUR MARKET STRATEGY**  
**DRAFT FOR DISCUSSION – NOT FOR DISTRIBUTION**  
**ISSUE PAPER 13 – Other Application-based pan-Canadian Programs**

**DESCRIPTION:**

Even though pan-Canadian programs for other than Aboriginal (First Nations) people (EI, YES, OF) have already been taxed and the sums added to the Aboriginal strategies, as legally incorporated bodies, FNLMAAs should be able and welcome to apply to these programs.

Can the administrative burden be reduced? How will these applications be received?

**OPTIONS:**

1. To clarify that FNLMAAs are welcome to apply and operate distinct projects
2. To draw lessons from “program bundling” experiments, projects:
  - a. FNLMAAs have already been vetted by ESDC for governance, mandate and experience, - the application burden could be reduced to the project idea, budget and expected outcomes
  - b. The budget could be an additional annex to the FNLMA
  - c. Reporting would be on the basis of outcomes, funds could be pooled with FNLMAAs’ other funds to avoid complex tracking of funds
3. To draw lessons from “program bundling” experiments, mandates: Requests to take on more complex mandates with multi-year funding should also be considered/encouraged when such initiatives are consistent with the mandate, local priorities and the capacity of the FNLMA; e.g. Homelessness funds or funds from OGDs addressing the needs of youth-at-risk or provincial/territorial programs
  - a. FNLMAAs’ applications would be received as “sponsors of choice” since GoC has already invested in this delivery capacity
  - b. Applications should promise interesting synergies
  - c. Managerial capacity and community support should be clear
  - d. A single agreement model should be used

**RATIONALE:**

Accepting FNLMAAs as sponsors of choice for either project funding or multi-year funding reflects First Nations and GoC investment in building these institutions and the potential for good results either on projects or programs and interesting synergies as horizontal solutions are applied to complex issues

**CONSIDERATIONS:**

It should be recognized that taking on additional projects and mandates represent a management challenge and FNLMAAs should only do so if they are confident in their governance, managerial, administrative and program delivery capacity and that they have the necessary community support and networks.

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It should be recognized that complex operations require a greater degree of control and due diligence and so that planning and budgeting for such initiatives will still be necessary

Activities that represent duplication should be addressed: re-submitting corporate information and history is burdensome and time-consuming. FNLMA's should be assured that they are 'sponsors of choice' and will not be disadvantaged because 'they already have federal funds'.

Models for contracting should be used based on bundling and single agreement experiments with accountability for outcomes. (Probably the FNLMA board would want to see project or program costs anyway)

- Narrative, we did what we said we would do
- Consolidated financial reporting
- Outcomes, whether qualitative or quantitative, to meet the accountabilities of the fund source program or strategy

When agreements with other levels of Government or sources of funds are in place, three party agreements should be developed or efforts made to coordinate reporting guidelines to avoid multiple reports to different guidelines and formats.

**RECOMMENDED OPTION:**

**Option 2 asap and Option 3 following discussions on single agreement models.**

**DECISION:**

**DATE AND VERSION:**

Draft 2, November 23, 2016